MOHOKARE
LOCAL MUNICIPALITY
(FS163)

TOP LAYER (TL) SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

1 July 2025 to 30 June 2026

Approved by the Mayor on Thursday, 26 June 2025

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TOWN AREAS

*** Rouxville * Smithfield * Zastron ***

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LIST OF ABBREVIATIONS/ ACRONYMS

Abbreviation/ Acronym	Description	Abbreviation/ Acronym	Description
AGSA	Auditor-General of South Africa	**MM**	Municipal Manager
AFS	Annual Financial Statements	**MSM**	Municipal Senior Manager
CAPEX	Capital Expenditure	**MTREF**	Medium-Term Revenue and Expenditure
CFO	Chief Financial Officer	**OPEX**	Operating Expenditure
DM	District Municipality	**PDO**	Pre-determined Objectives
DCoG	Department of Cooperative Governance	**PMDS**	Performance Management and Development System
EXCO	Executive Committee	**PMS**	Performance Management System
IDP	Integrated Development Plan	**PMU**	Project Management Unit
KPA	Key Performance Area	**POE**	Portfolio of Evidence
KPI	Key Performance Indicator	**SDBIP**	Service Delivery and Budget Implementation Plan
LED	Local Economic Development	**SOP**	Standard Operating Procedure
LG	Local Government	**TID**	Technical Indicator Description
LM	Local Municipality	**TL**	Top Layer
MFMA	Municipal Finance Management Act No. 56 of 2003	**WC**	Ward committee

DEFINITIONS

Activities	The process or actions that use a range of inputs to produce the desired outputs and ultimately outcomes.
Baseline	Is the current level of performance that the institutions aim to improve.
Benchmarking	It's the process whereby an organisation of similar nature uses each other's performance as a collective standard against which to measure their own performance.
Impact	The results achieving specific outcomes, such as reducing poverty and creating jobs.
Input	All resources that contribute to the production and development of outputs.
Integrated Development Plan *(IDP)*	Is the strategic 5-year plan of a municipality as envisaged in Systems Act Section 25.
Key Initiative	Is an activity or task that is performed with the intension of achieving a key performance indicator and target. ▪ ***Examples could include setting up a committee, reviewing or developing a policy or bill, etc.*** ▪ ***It will also include any activity that cannot be classified as a project or a programme.***
Key Performance Area *(KPA)*	Is the functional area that the municipality must perform to achieve its Mission and Vision.
Key Performance Indicator *(KPI)*	It defines how performance will be measured along a scale or dimension to achieve the strategic objectives.
Objectives	The municipality is striving towards achieving goals over a 5-year period to inform the mission – outcomes.
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs.
Output	The final products or goods and services produced for delivery.
Performance Cycle	Is the period commencing on 1 July annually and ending 30 June of the following year for which performance is planned, monitored and assessed.
Performance Standard	Expresses the minimum acceptable level of performance, or level of performance that is generally expected. ▪ ***These should be informed by legislative requirements departmental policies and service level agreements but can also be benchmarked against other institutions performance levels in accordance with best practice principles.***

Portfolio of Evidence *(POE)*	The documentary evidence on progress made by staff towards achieving of the KPAs and KPIs.
Pre-determined Objective *(PDO)*	The areas identified as important or crucial where a result will assist in the execution of the IDP.
Project	A capital or development project that is executed over a specific period/ time with a defined beginning and end. ▪ ***It is normally funded by the capital or development budget with the intension of achieving a key performance indicator and target.*** ▪ ***Examples could include the construction of roads, buildings, infrastructure, etc.***
SDBIP	A detailed plan approved by the Mayor of a municipality in terms of MFMA Section 53 (1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget.
Strategic Objective	Purpose statements that help create an overall vision and set goals and measurable steps for an organisation to help achieve the desired outcome.
Strategy	A plan of action or policy designed to achieve the overall vision.
Technical Indicator Description *(TID)*	An organized, purposeful structure that consists of interrelated and interdependent elements *(components, entities, factors, members, parts etc.)*. ▪ ***These elements continually influence one another (directly or indirectly) to maintain their activity and the existence of the system, to achieve the goal of the system.***

1. INTRODUCTION

In terms of section 53(1)*(c)*(ii) of the Municipal Finance Management Act 32 of 2003 *(MFMA)*, the service delivery and budget implementation plan *(SDBIP)* is **a detailed plan approved by the Mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and must indicate** the following aspects:

(a) **projections for each month** of –
   (i) revenue to be collected, by source.
   (ii) operational and capital expenditure, by vote.
(b) **service delivery targets and performance indicators for each quarter.**
(c) **any other matters that may be prescribed and** includes any revisions of such plan by the Mayor in terms of section 54(1)*(c)*.

The **SDBIP provides the vital link between the Mayor, council (executive) and the administration,** and facilitates the process for holding management accountable for its performance. **It is a management, implementation and monitoring tool** *(not a policy proposal)* that will assist the Mayor, councillors, municipal manager, senior managers and community.

A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. **It enables the municipal manager to monitor the performance of senior managers, the Mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality.**

The **SDBIP should therefore determine *(and be consistent with)* the performance agreements** between the Mayor and the municipal manager and the municipal manager and senior managers determined at the start of every financial year and approved by the Mayor. It **must also be consistent with outsourced service delivery agreements** such as municipal entities, public-private partnerships, service contracts and the like.

2. IDP AND BUDGET IMPLEMENTATION, MONITORING AND REVIEW

The MFMA requires that municipalities prepare a SDBIP as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their strategic planning tool, the Integrated Development Plan *(IDP)*. **The SDBIP is a contract between the municipal council, its administration and the community. It gives effect to the IDP and budget of the municipality.**

On the other hand, **the municipal budget shall give effect to the Key Performance Areas *(KPAs)* as contained in the IDP. In this regard, the Top Layer *(TL)* SDBIP shall contain details on the execution of the budget and information on programmes and projects.** Quarterly, half-yearly and annual performance reports must also be submitted to Council as a means to monitor the implementation of the predetermined objectives contained in the IDP.

Furthermore, the SDBIP is also a one-year detailed implementation plan which gives effect to the IDP and Budget of the municipality. It is a contract between the administration, the municipal council and the community expressing the goals and objectives set by Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. As a result, the SDBIP provides the basis of measuring the performance in service delivery against end year targets and budget implementation.

Indicators developed for the municipality addresses the KPAs of the municipality. The municipality utilises the one-year TL SDBIP to ensure that it delivers on its service delivery mandate by indicating clear indicators and targets. **These indicators also form the basis of the performance plans of the Municipal Manager and all Senior Managers or Directors;** hence, the Directors are being evaluated on the approved TL SDBIP indicators.

3. TOP LAYER SDBIP

The TL SDBIP as **outlined in the Service Delivery and Budget Implementation Plan MFMA Circular 13** of 31 January 2005, **must include the following five *(5)* components** of the **municipality's main service delivery indicators**:

a) Monthly projections of revenue to be collected for each source.
b) Monthly projections of expenditure (operating and capital) and revenue for each vote.
c) Quarterly projections of service delivery targets and performance indicators for each vote.
d) Ward information for expenditure and service delivery.
e) Detailed capital works plan broken down by ward over three years.

The **TL SDBIP must be approved by the Mayor within 28 days after the adoption of the municipal budget,** to be tabled in Council during May/ June of every financial year.

4. TOP LAYER SDBIP 2025/ 2026 PER STRATEGIC OBJECTIVES

The five *(5)* year municipal scorecard will be updated annually in accordance with the approved TL SDBIP. In this regard, implementation of the municipality's five *(5)* year Integrated Development Plan *(IDP)* as per strategic objectives for 2025/ 2026 will be assessed in terms of performance indicators drawn from the following planning, implementation and monitoring tools:

a) Municipality's IDP *(2025/ 2026).*
b) Municipality's Budget *(2025/ 2026).*
c) MFMA Circular No. 88 Priority Indicators.

Furthermore, the implementation of the 2025/ 2026 strategic objectives will be assessed based on the following key performance areas *(KPAs):*

a) Public Participation ***(Putting People First).***
b) Good Governance.
c) Basic Service Delivery ***(Delivering Basic Services).***
d) Financial Viability and Management ***(Sound Financial Management).***
e) Institutional Development and Transformation ***(Building Capable Municipalities).***
f) Local Economic Development (LED).

4.1. KPA 1: Public Participation *(Putting People First)*

Public Participation *(Putting People First)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)* **Q 1**	**Q 2**	**Q 3**	**Q 4**	**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
GG2.1 1. **Percentage *(%)*** of ward committees that are functional. ❖ *meet **four** times a year, are quorate, and have an action plan.*	To **develop** a WCs functionality monitoring report.	Report **developed** on WCs functionality monitoring.	Outcome	0 ***(New)***	**100%** *(1 WCFR X 1 X 5 = 5)*	**100%** *(1 WCFR X 1 = 1)*	-	-	-	**100%** *(1 WCFR x1 = 1)*	All	Council	❖ Report	❖ Corporate Services – **Municipal Public Participation Unit/ Division**
GG2.12 2. **Percentage *(%)*** of Ward Councillor community meetings held/ convened per quarter.	To **hold/ convene** Ward Councillor community meetings.	Report **developed** on Ward Councillor community meetings being held/ convened.	Output	-	**100%** *(7 WCMs X 4 X 5 = 108)*	**100%** *(7 WCMs X 4 = 28)*	**100%** *(7 WCMs x1 = 7)*	**100%** *(7 WCMs x1 = 7)*	**100%** *(7 WCMs x1 = 7)*	**100%** *(7 WCMs x1 = 7)*	All	Council	❖ Invitation(s)/ notice(s) ❖ Attendance register(s) ❖ Minutes/ Reports	❖ Corporate Services – **Municipal Public Participation Unit/ Division**
GG2.31 3. **Percentage *(%)*** of official complaints responded to through the municipal complaint management system.	To **respond** to community complaints. ❖ *Queries and Problems.*	Report **developed** on community complaints' responses.	Output	0 ***(New)***	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	All	Council	❖ Report(s) • *Complaints register(s)* • *Complaints response letters*	❖ Corporate Services – **Municipal Customer Care Unit/ Division**

4.2. KPA 2: Good Governance

Good Governance														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)* **Q 1**	**Q 2**	**Q 3**	**Q 4**	**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
C22 4. **Number** of Council meetings held/ convened per quarter.	To **hold/ convene** Council meetings.	Report **developed** on Council **holding/ convening** meetings.	Output	4	**20** *(4 CMs x 1 x 5 = 20)*	**4** *(1 CMs x 4 = 4)*	**1** *(1 CMs x1 = 1)*	**1** *(1 CMs x1 = 1)*	**1** *(1 CMs x1 = 1)*	**1** *(1 CMs x1 = 1)*	All	Council	❖ Notice(s) ❖ Attendance register(s) ❖ Minutes	❖ Corporate Services – **Council Committee Services**
C2 5. **Number** of Executive Committee *(EXCO)* meetings held/ convened per quarter.	To **hold/ convene** EXCO meetings.	Report **developed** on EXCO **holding/ convening** meetings.	Output	4	**20** *(4 EXCO x 1 x 5 = 20)*	**4** *(1 EXCO x 4 = 4)*	**1** *(1 EXCO x1 = 1)*	**1** *(1 EXCO x1 = 1)*	**1** *(1 EXCO x1 = 1)*	**1** *(1 EXCO x1 = 1)*	All	Council	❖ Notice(s) ❖ Attendance register(s) ❖ Minutes	❖ Corporate Services – **Council Committee Services**
C3 6. **Number** of Council portfolio committee (MSA s79) meetings held/ convened per quarter.	To **hold/ convene** Council portfolio committee meetings.	Report **developed** on Council portfolio committees **holding/ convening** meetings.	Output	4	**80** *(4 CPCs x 4 x 5 = 80)*	**16** *(4 CPCs x 4 = 16)*	**4** *(4 CPCs x1 = 4)*	**4** *(4 CPCs x1 = 4)*	**4** *(4 CPCs x1 = 4)*	**4** *(4 CPCs x1 = 4)*	All	Council	❖ Notice(s) ❖ Attendance register(s) ❖ Minutes	❖ Corporate Services – **Council Committee Services**
7. **Number** of EXCO portfolio committee (MSA s80) meetings held/ convened per quarter.	To **hold/ convene** EXCO portfolio committee meetings.	Report **developed** on EXCO portfolio committees **holding/ convening** meetings.	Output	4	**80** *(4 EPCs x 4 x 5 = 80)*	**16** *(4 EPCs x 4 = 16)*	**4** *(4 EPCs x1 = 4)*	**4** *(4 EPCs x1 = 4)*	**4** *(4 EPCs x1 = 4)*	**4** *(4 EPCs x1 = 4)*	All	Council	❖ Notice(s) ❖ Attendance register(s) ❖ Minutes	❖ Corporate Services – **Council Committee Services**

Good Governance														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
C11 + C12 8. **Number** of litigation cases the municipality is currently involved in. ❖ *(C11) **Number** of litigation cases instituted **by** the municipality.* ❖ *(C12) **Number** of litigation cases instituted **against** the municipality.*	To **report** on litigation cases instituted **by** and **against** the municipality.	Report **developed** on litigation cases instituted **by** and **against** the municipality.	Output	0 **(New)**	**20** *(1 LCR x 4 x 5 = 20)*	**4** *(1 LGR x 4 = 4)*	**1** *(1 LCR x1 = 1)*	**1** *(1 LCR x1 = 1)*	**1** *(1 LCR x1 = 1)*	**1** *(1 LCR x1 = 1)*	All	Council	❖ Report(s)	❖ Corporate Services – **Legal Services**
C4 9. **Number** of Municipal Public Accounts Committee *(MPAC)* meetings held/ convened per quarter.	To **hold/ convene** MPAC meetings.	Report **developed** on MPAC **holding/ convening** meetings.	Output	4	**20** *(1 MPAC x 4 X 5 = 20)*	**4** *(1 MPAC x 4 = 4)*	**1** *(1 MPAC x1 = 1)*	**1** *(1 MPAC x1 = 1)*	**1** *(1 MPAC x1 = 1)*	**1** *(1 MPAC x1 = 1)*	All	Council	❖ Notice(s) ❖ Attendance register(s) ❖ Minutes	❖ Corporate Services – **Council Committee Services**
10. **Number** of Municipal Performance Audit Committee *(PAC)* meetings held/ convened per quarter.	To **hold/ convene** PAC meetings.	Report **developed** on PAC **holding/ convening** meetings.	Output	4	**20** *(1 PAC x 4 X 5 = 20)*	**4** *(1 PAC x 4 = 4)*	**1** *(1 PAC x1 = 1)*	**1** *(1 PAC x1 = 1)*	**1** *(1 PAC x1 = 1)*	**1** *(1 PAC x1 = 1)*	All	Council	❖ Notice(s) ❖ Attendance register(s) ❖ Minutes	❖ Corporate Services – **Council Committee Services**
11. **Number** of Municipal Risk Committee *(MRC)* meetings held/ convened per quarter.	To **hold/ convene** MRC meetings.	Report **developed** on MRC **holding/ convening** meetings.	Output	4	**20** *(1 MRC x 4 X 5 = 20)*	**4** *(1 MRC x 4 = 4)*	**1** *(1 MRC x1 = 1)*	**1** *(1 MRC x1 = 1)*	**1** *(1 MRC x1 = 1)*	**1** *(1 MRC x1 = 1)*	All	Council	❖ Notice(s) ❖ Attendance register(s) ❖ Minutes	❖ Corporate Services – **Council Committee Services**

Good Governance														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence** ***(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
GG5.11 12. **Number** of active suspensions longer than three months.	To **report** suspensions longer than three months.	Report **developed** on active suspensions longer than three months.	Output	0 ***(New)***	**20** *(1 ASR x 4 x 5 = 20)*	**4** *(1 ASR x 4 = 4)*	**1** *(1 ASR x1 = 1)*	**1** *(1 ASR x1 = 1)*	**1** *(1 ASR x1 = 1)*	**1** *(1 ASR x1 = 1)*	All	Council	❖ Report(s)	❖ Corporate Services – **Human Resource Management**
GG3.11 13. **Number** of repeat audit findings *(all departments)*.	To **report** on repeat audit findings addressed.	Report **developed** on repeat audit findings addressed.	Output	0 ***(New)***	**20** *(1 RAFR x 4 x 5 = 20)*	**4** *(1 RAFR x 4 = 4)*	**1** *(1 RAFR x1 = 1)*	**1** *(1 RAFR x1 = 1)*	**1** *(1 RAFR x1 = 1)*	**1** *(1 RAFR x1 = 1)*	All	Council	❖ Report(s)	❖ Municipal Manager – **Performance Management** ❖ Budget & Treasury Office *(BTO)*
14. **Number** of municipal organisational structures developed/ reviewed.	To **develop/ review** the **municipality's** organisational structure.	Report **developed** on the organisational structure.	Output	1	**5** *(1 ORS x 1 X 5 = 5)*	**1** *(1 ORS x 1 = 1)*	**-**	**-**	**1** *(1 ORS x 1 = 1)*	**-**	All	Council	❖ Report	❖ Corporate Services – **Human Resources**
15. **Number** of MFMA section 52(d) **quarterly** performance reports on implementation of the budget and the financial situation of the municipality **submitted** in Council.	To **submit quarterly** performance reports.	Report **developed** on Quarterly performance reports **submitted.**	Output	4	**20** *(4 QPRs x 1 x 5 = 20)*	**4** *(1 QPRs x 4 = 4)*	**1** *(1 QPRs x 1 = 1)*	**1** *(1 QPRs x 1 = 1)*	**1** *(1 QPRs x 1 = 1)*	**1** *(1 QPRs x 1 = 1)*	All	Council	❖ Report(s) ❖ Minutes	❖ BTO ❖ Municipal Manger

Good Governance														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
16. Number of MFMA section 72(1) **mid-year** budget and performance assessment reports submitted to the Mayor, Provincial and National Treasuries.	To **submit** a **mid-year** performance report.	Report **developed** on Mid-year performance report **submitted.**	Output	1	**5** *(1 MYPRs x 1 x 5 = 5)*	**1** *(1 MYPRs x 1 = 1)*	-	-	**1** *(1 MYRs x 1 = 1)*	-	All	Council	❖ Report ❖ Minutes	❖ BTO ❖ Municipal Manager – **Performance Management**
17. Number of Systems Act section 46 annual performance reports *(APRs)* submitted to AGSA for auditing.	To **submit** the APRs for Auditing.	To **develop** a report on APRs submitted.	Output	1	**5** *(1 APR x 1 X 5 = 5)*	**1** *(1 APR x 1 = 1)*	**1** *(1 x APR x 1 = 1)*	-	-	-	All	Council	❖ APR ❖ AGSA proof of submission	❖ Municipal Manager – **Performance Management**
18. Number of MFMA section 54(2)(a)(ii) **adjustment** budgets tabled.	To **table** a **mid-**year adjustment budget.	Report **developed Mid-year adjustment** budget tabled.	Output	1	**5** *(1 MYAB x 1 X 5 = 5)*	**1** *(1 MYAB x 1 = 1)*	-	-	**1** *(1 MYAB x 1 = 1)*	-	All	Council	❖ Budget ❖ Minutes	❖ BTO ❖ Municipal Manager – **Performance Management**
19. Number of MFMA section 127(2) **annual** performance reports submitted and tabled in Council.	To **submit** and table annual performance report.	Report **developed** Annual performance report. **submitted and tabled.**	Output	4	**5** *(1 APR x 1 x 5 = 5)*	**1** *(1 APR x 1 = 1)*	-	-	**1** *(1 APR x 1 = 1)*	-	All	Council	❖ Report ❖ Minutes	❖ BTO ❖ Municipal Manager – **Performance Management**

Good Governance														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
20. Number of MFMA section 129 oversight reports on **annual** reports **considered and adopted** by Council.	To **consider** and **adopt** oversight report. on **annual** reports.	Report **developed** on Oversight report on annual report. **considered and adopted.**	Output	4	**5** *(1 OR x 1 x 5 = 5)*	**1** *(1 OR x 1 = 1)*	-	-	**1** *(1 OR x 1 = 1)*	-	All	Council	❖ Report ❖ Minutes	❖ BTO ❖ Municipal Manager – **Performance Management**
21. Number of Municipal Finance Management Act section 21 (b) IDP review process plan **adopted.**	To adopt the **annual** IDP review process plan.	Report **developed** on **Annual** review of process plan **adopted.**	Output	1	**5** *(1 IDP x 1 x 5 = 5)*	**1** *(1 IDP x 1 = 1)*	**1** *(1 IDP x 1 = 1)*	-	-	-	All	Council	❖ IDP Process Plan *(includes budget and performance management)* ❖ Minutes	❖ Municipal Manager **– IDP**
22. Number of MFMA section 16(2) draft IDP review adopted.	To report on **adopting** the **annually** reviewed draft IDP.	Report **developed** on Annual **review** of draft IDP **adopted.**	Output	1	**5** *(1 IDP x 1 X 5 = 5)*	**1** *(1 IDP x 1 = 1)*	-	-	**1** *(1 IDP x 1 = 1)*	-	All	Council	❖ IDP Minutes	❖ Municipal Manager **– IDP**
23. Number of Municipal Systems Act section 34(a) IDP review adopted.	To report on **adopting** the **annually** reviewed IDP.	Report **developed** on Annual **review** of IDP **adopted.**	Output	1	**5** *(1 IDP x 1 X 5 = 5)*	**1** *(1 IDP x 1 = 1)*	-	-	-	**1** *(1 IDP x 1 = 1)*	All	Council	❖ IDP Minutes	❖ Municipal Manager **– IDP**
24. Number of audit action plans adopted.	To report on **adopting** the action plan.	Report **developed** on **adopting** the action plan.	Output	1	**5** *(1 AAP x 1 X 5 = 5)*	**1** *(1 AAP x 1 = 1)*	**1** *(1 AAP x 1 = 1)*	-	-	-	All	Council	❖ Audit action plan ❖ Minutes	❖ Municipal Manager – **Performance Management** ❖ BTO

4.3. KPA 3: Basic Service Delivery *(Delivering Basic Services)*

Basic Service Delivery *(Delivering Basic Services)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)* Q 1	Q 2	Q 3	Q 4	**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
WS2.1 25. **Percentage *(%)*** of households with access to basic water supply.	To **report** on percentage of households with access to basic water supply.	Report **developed** on percentage of households with access to basic water supply.	Output	0 ***(New)***	**100%** *(1 ABWS x 1 x 5 = 5)*	**100%** *(1 ABWS x 1 = 1)*	-	-	**100%** *(1 ABWSx1 = 1)*	-	All	Council	❖ Report	❖ Technical Services
WS1.1 26. **Percentage *(%)*** of households with access to basic sanitation.	To **report** on percentage of households with access to basic sanitation	Report **developed** on percentage of households with access to basic sanitation.	Output	0 ***(New)***	**100%** *(1 ABS x 1 x 5 = 5)*	**100%** *(1 ABS x 1 = 1)*	-	-	**100%** *(1 ABS x1 = 1)*	-	All	Council	❖ Report	❖ Technical Services
WS3.21 27. **Percentage *(%)*** of callouts responded to within 48 hours *(water)*.	To **report** on percentage of callouts responded to within 48 hours (water).	Report **developed** on percentage of callouts responded to within 48 hours (water).	Output	0 ***(New)***	**20** *(1 CORW x 4 x 5 = 20)*	**4** *(1 CORW X 4 = 4)*	**1** *(1 CORW x1 = 1)*	**1** *(1 CORW x1 = 1)*	**1** *(1 CORW x1 = 1)*	**1** *(1 CORW x1 = 1)*	All	Council	❖ Report(s)	❖ Technical Services
WS3.11 28. **Percentage *(%)*** of callouts responded to within 48 hours *(sanitation/ wastewater)*.	To **report** on percentage of callouts responded to within 48 hours *(sanitation/ wastewater)*.	Report **developed** on percentage of callouts responded to within 48 hours *(Sanitation/wastewater)*.	Output	0 ***(New)***	**20** *(1 CORSW x 4 x 5 = 20)*	**4** *(1 CORSW X 4 = 4)*	**1** *(1 CORSW x1 = 1)*	**1** *(1 CORSW x1 = 1)*	**1** *(1 CORSW x1 = 1)*	**1** *(1 CORSW x1 = 1)*	All	Council	❖ Report(s)	❖ Technical Services
EE1.1 29. **Percentage *(%)*** of households with access to electricity.	To **report** on percentage of households with access to electricity	Report **developed** on percentage of households with access to electricity	Output	0 ***(New)***	**20** *(1 AE x 4 x 5 = 20)*	**100%** *(1 AE x 1 = 1)*	-	-	**100%** *(1 AE x1 = 1)*	-	All	Council	❖ Report	❖ Technical Services

Basic Service Delivery *(Delivering Basic Services)*															
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
EE3.11 30. **Percentage** ***(%)*** of unplanned outages that are restored to supply within industry standard timeframes.	To **report** on unplanned percentage of outages that are restored to supply within industry standard timeframes	Report **developed** on percentage of unplanned outages that are restored to supply within industry standard timeframes.	Output	0 ***(New)***	**20** *(1 UOR x 4 x 5 = **20**)*	**4** *(1 UOR x 4 = **4**)*	**1** *(1 UOR x1 = 1)*	**1** *(1 UOR x1 = 1)*	**1** *(1 UOR x1 = 1)*	**1** *(1 UOR x1 = 1)*	All	Council	❖ Report(s)	❖ Technical Services
HS1.1 31. **Percentage** ***(%)*** of households living in adequate housing.	To **report** on percentage of households living in adequate housing	Report **developed** on percentage of households living in adequate housing.	Output	0 ***(New)***	**100%** *(1 HAH x 1 x 5 = **5**)*	**100%** *(1 HAH x 1 = **1**)*	-	-	**100%** *(1 HAH x1 = 1)*	-	All	Council	❖ Report	❖ Community Services
ENV3.1 32. **Percentage** ***(%)*** of households with basic refuse removal services or better.	To **report** on percentage of households with basic refuse removal services or better.	Report **developed** on percentage of households with access to basic water supply. with basic refuse removal services or better.	Output	0 ***(New)***	**100%** *(1 HBRS x 1 x 5 = **5**)*	**100%** *(1 HBRS x 1 = **1**)*	-	-	**100%** *(1 HBRS x1 = 1)*	-	All	Council	❖ Report	❖ Community Services
TR6.21 33. **Percentage** ***(%)*** of reported pothole complaints resolved within standard municipal response time.	To **report** on percentage of reported pothole complaints resolved within standard municipal response time.	Report **developed** on percentage of reported pothole complaints resolved within standard municipal response time.	Output	0 ***(New)***	**20** *(1 PCR x 4 x 5 = **20**)*	**4** *(1 PCR X 4 = **4**)*	**1** *(1 PCR x1 = 1)*	**1** *(1 PCR x1 = 1)*	**1** *(1 PCR x1 = 1)*	**1** *(1 PCR x1 = 1)*	All	Council	❖ Report(s)	❖ Technical Services

KPI No. & Unit of Measurement (Number/ Percentage)	Pre-determined Objectives (Desired Performance)	Indicator (Activity/ Key Initiative/ Project/ Programme)	Indicator Type (Output/ Outcome)	Baseline (2024/ 2025 Actual result)	5-year Target (2027/ 2028)	Annual Target (2025/ 2026)	TL SDBIP (2025/ 2026) Q 1	Q 2	Q 3	Q 4	Wards	Funding Source (Budget)	Means of Verification/ Portfolio of Evidence (POE)	Responsible Department
Basic Service Delivery *(Delivering Basic Services)*														
TR6.12 34. **Percentage (%)** of surfaced municipal road lanes which has been resurfaced and resealed.	To **report** on percentage of surfaced municipal road lanes which has been resurfaced and resealed.	Report **developed** on percentage of surfaced municipal road lanes which has been resurfaced and resealed.	Output	0 ***(New)***	**20** *(1 SMR x 4 x 5 = **20)***	**100%** *(1 SMR x 1 = **1)***	-	-	-	**100%** *(1 SMR x1 = **1)***	All	Council	❖ Report	❖ Technical Services
TR6.13 35. **KMs** of new municipal road network.	To **report** on KMs of new municipal road network.	Report **developed** on KMs of new municipal road network	Output	0 ***(New)***	**100%** *(1 MRN x 1 x 5 = **5)***	**100%** *(1 MRN x 1 = **1)***	-	-	-	**100%** *(1 MRN x1 = **1)***	All	Council	❖ Report	❖ Technical Services
C86 36. **Number** of households in the municipal area registered as indigent.	To **report** on number of households in the municipal area registered as indigent.	Report **developed** number on households in the municipal area registered as indigent.	Output	0 ***(New)***	**20** *(1 IR x 4 x 5 = **20)***	**4** *(1 IR X 4 = **4)***	**1** *(1 IR x1 = **1)***	**1** *(1 IR x1 = **1)***	**1** *(1 IR x1 = **1)***	**1** *(1 IR x1 = **1)***	All	Council	❖ Report(s)	❖ BTO
WS2.11 37. **Number** of new water connections meeting minimum standards.	To **report** on number of new water connections meeting minimum standards	Report **developed** on number of new water connections meeting minimum standards.	Output	0 ***(New)***	**100%** *(1 NWC x 1 x 5 = **5)***	**100%** *(1 NWC x 1 = **1)***	-	-	-	**100%** *(1 NWC x1 = **1)***	All	Council	❖ Report	❖ Technical Services
WS1.11 38. **Number** of new sewer connections meeting minimum standards.	To **report** on number of new sewer connections meeting minimum standards.	Report **developed** number of new sewer connections meeting minimum standards.	Output	0 ***(New)***	**100%** *(1 NSC x 1 x 5 = **5)***	**100%** *(1 NSC x 1 = **1)***	-	-	-	**100%** *(1 NSC x1 = **1)***	All	Council	❖ Report	❖ Technical Services

Basic Service Delivery *(Delivering Basic Services)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)* **Q 1**	**Q 2**	**Q 3**	**Q 4**	**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
EE4.4 **39. Percentage *(%)*** of total electricity losses.	To **report** on percentage of total electricity losses.	Report **developed** on percentage of total electricity losses.	Output	0 ***(New)***	**100%** *(1 EL x 1 x 5 = 5)*	**100%** *(1 EL x 1 = 1)*	-	-	-	**100%** *(1 EL x1 = 1)*	All	Council	❖ Report	❖ Technical Services
WS5.2 **40. Total** water losses.	To **report** on **total** water losses.	Report **developed** on total water losses.	Output	0 ***(New)***	**100%** *(1 WL x 1 x 5 = 5)*	**100%** *(1 WL x 1 = 1)*	-	-	-	**100%** *(1 WL x1 = 1)*	All	Council	❖ Report	❖ Technical Services
WS4.1 **41. Percentage *(%)*** of drinking water samples complying to SANS241.	To **report** on percentage of drinking water samples complying to SANS241.	Report **developed** on percentage of drinking water samples complying to SANS241.	Output	0 ***(New)***	**20** *(1 DWS x 4 x 5 = 20)*	**4** *(1 DWS x 4 = 4)*	**1** *(1 DWS x 1 = 1)*	**1** *(1 DWS x 1 = 1)*	**1** *(1 DWS x 1 = 1)*	**1** *(1 DWS x 1 = 1)*	All	Council	❖ Report(s)	❖ Technical Services
FD2.2 **42.** Fire services function in accordance with prescribed requirements.	To **report** on fire services function.	Report **developed** on fire services function.	Output	0 ***(New)***	**5** *(1 FSF x 1 x 5 = 5)*	**1** *(1 FSF x 1 = 1)*	-	-	-	**100%** *(1 FSF x1 = 1)*	All	Council	❖ Report	❖ Technical Services
C103 **43. Number** of notifiable medical condition investigations following the prescribed protocols.	To **report** on notifiable medical conditions.	Report **developed** notifiable medical conditions.	Output	0 ***(New)***	**5** *(1 NMC x 1 x 5 = 5)*	**1** *(1 NMC x 1 = 1)*	-	-	-	**100%** *(1 NMC x1 = 1)*	All	Council	❖ Report	❖ Technical Services

Basic Service Delivery *(Delivering Basic Services)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
C104 **44. Number** of foodborne disease outbreak investigations following the prescribed protocols.	To **report** on foodborne disease outbreaks.	Report **developed** on foodborne disease outbreaks.	Output	0 ***(New)***	**5** *(1 FDO x 1 x 5 = **5)***	**1** *(1 FDO x 1 = **1)***	-	-	-	**100%** *(1 FDO x1 = **1)***	All	Council	❖ Report	❖ Technical Services
45. Number of MIG and other conditional grants expenditure reports **submitted** to Council.	To **submit** MIG and other conditional grants expenditure reports.	Report **developed** on MIG, and other conditional grants expenditure reports **submitted.**	Output	4	**20** *(4 MIG&O x 1 x 5 = **20)***	**4** *(1 MIG&O x 4 = **4)***	**1** *(1 MIG&O x 1 = **1)***	**1** *(1 MIG&O x 1 = **1)***	**1** *(1 MIG&O x 1 = **1)***	**1** *(1 MIG&O x 1 = **1)***	All	Council	❖ Report(s) ❖ Minutes	❖ BTO ❖ Technical Services

4.4. KPA 4: Financial Viability and Management *(Sound Financial Management)*

Financial Viability and Management *(Sound Financial Management)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
FM1.21 **46. Funded** Budget *(Number of MFMA section 53(1) annual budgets and related matters approved)*	To **report** that the budget is **funded.**	Report **developed** on indicating that the budget is **funded.**	Outcome	0 ***(New)***	**100%** *(1 FBR X 1 x 5 = 5)*	**100%** *(1 FBR x 1 = 1)*	-	-	-	**100%** *(1 FBR x1 = 1)*	All	Council	❖ Budget ❖ Council resolution	❖ BTO
FM1.11 **47.** Total capital expenditure as a **percentage** of total capital budget.	To **report** on total capital expenditure as a percentage of total capital budget.	Report **developed** on total capital expenditure as a percentage of Total Capital Budget.	Outcome	0 ***(New)***	**100%** *(1 TCE1 x 5 = 5)*	**100%** *(1 TCE x 1 = 1)*	-	-	-	**100%** *(1 TCE x1 = 1)*	All	Council	❖ Budget ❖ Council resolution	❖ BTO
FM1.12 **48.** Total operating expenditure as a **percentage** of total operating expenditure budget.	To **report** on total operating expenditure as a percentage of total operating expenditure budget.	Report **developed** on total operating expenditure as a percentage of total operating expenditure budget.	Outcome	0 ***(New)***	**100%** *(1 TOE x 1 x 5 = 5)*	**100%** *(1 TOE x 1 = 1)*	-	**50%** *(1 TOE x 1 = 1)*	-	**50%** *(1 TOE x 1 = 1)*	All	Council	❖ Budget ❖ Council resolution	❖ BTO
FM1.13 **49.** Total operating revenue as a **percentage** of total operating revenue budget.	To **report** on total operating revenue as a percentage of total operating revenue budget.	Report **developed** on total operating revenue as a percentage of total operating revenue budget.	Outcome	0 ***(New)***	**100%** *(1 TOR x 1 x 5 = 5)*	**100%** *(1 TOR x 1 = 1)*	-	**50%** *(1 TOR x 1 = 1)*	-	**50%** *(1 TOR x 1 = 1)*	All	Council	❖ Budget ❖ Council resolution	❖ BTO

Financial Viability and Management *(Sound Financial Management)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
FM1.14 **50.** Service charges and property rates revenue as a **percentage** of service charges and property rates revenue budget.	To **report** on service charges and property rates revenue as a percentage of service charges and property rates revenue budget.	Report **developed** on service charges and property rates revenue as a percentage of service charges and property rates revenue budget.	Outcome	0 ***(New)***	**100%** *(1 SCPR x 1 x 5 = 5)*	**100%** *(1 SCPR x 1 = 1)*	-	-	-	**100%** *(1 SCPR x1 = 1)*	All	Council	❖ Budget ❖ Council resolution	❖ BTO
FM5.31 **51.** Repairs and maintenance as a **percentage** of property, plant, equipment and investment property.	To **report** on repairs and maintenance as a percentage of property, plant, equipment and investment property.	Report **developed** on repairs and maintenance as a percentage of property, plant, equipment and investment property.	Outcome	0 ***(New)***	**100%** *(1 R&MR x 1 x 5 = 5)*	**100%** *(1 R&MR x 1 = 1)*	-	-	-	**100%** *(1 R&MR x1 = 1)*	All	Council	❖ Report	❖ BTO
FM7.12 **52.** Collection rate **ratio at 70%.**	To **report** on collection rate ratio.	Report **developed** on collection rate ratio.	Output	0 ***(New)***	**20** *(1 CRR 4 x 5 = 20)*	**4** *(1 CRR x 4 = 4)*	**1** *(1 CRR x1 = 1)*	**1** *(1 CRRx1 = 1)*	**1** *(1 CRR x1 = 1)*	**1** *(1 CRR x1 = 1)*	All	Council	❖ Report(s)	❖ BTO
FM7.11 **53.** Debtors' payment **period.**	To **report** on **debtors'** payment period**.**	Report **developed** on **debtors'** payment period.	Output	0 ***(New)***	**20** *(1 DPR X 4 x 5 = 20)*	**4** *(1 DPR x 4 = 4)*	**1** *(1 DPR x1 = 1)*	**1** *(1 DPR x1 = 1)*	**1** *(1 DPR x1 = 1)*	**1** *(1 DPR x1 = 1)*	All	Council	❖ Report(s)	❖ BTO

Financial Viability and Management *(Sound Financial Management)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
FM4.21 **54.** Creditors' payment **period.**	To **report** on **creditors'** payment period.	Report **developed** on **creditors'** payment period.	Output	0 ***(New)***	**20** *(1 CPR x 4 x 5 = 20)*	**4** *(1 CPR x 4 = 4)*	**1** *(1 CRP x1 = 1)*	**1** *(1 CRP x1 = 1)*	**1** *(1 CRP x1 = 1)*	**1** *(1 CRP x1 = 1)*	All	Council	❖ Report(s)	❖ BTO
FM3.11 **55.** Cash/ cost coverage **ratio.**	To **report** on cash/ cost coverage ratio.	Report **developed** on cash/ cost coverage ratio.	Output	0 ***(New)***	**20** *(1 CCR x 4 x 5 = 20)*	**4** *(1 CCR x 4 = 4)*	**1** *(1 CCR x1 = 1)*	**1** *(1 CCR x1 = 1)*	**1** *(1 CCR x1 = 1)*	**1** *(1 CCR x1 = 1)*	All	Council	❖ Report(s)	❖ BTO
FM4.11 **56.** Irregular, Fruitless and Wasteful, Unauthorised *(UIF&W)* Expenditure as a **percentage** of Total Operating Expenditure.	To **report** on UIF&W expenditure as a percentage of total operating expenditure.	Report **developed** on UIF&W expenditure as a percentage of total operating expenditure.	Outcome	0 ***(New)***	**4** *(1 UIFW x 1 x 5 = 5)*	**1** *(1 UIFW x 1 = 1)*	-	-	-	**1** *(1 UIF-W x1 = 1)*	All	Council	❖ Report	❖ BTO
57. Number of MFMA section 53(1) **annual** budgets and related matters **approved.**	To **report** on approving the **Annual** budgets and related matters.	Report **developed** on approving the **Annual** budgets and related matters **approved.**	Output	4	**5** *(1 BA x 1 X 5 = 5)*	**1** *(1 BA x 1 = 1)*	-	-	-	**1** *(1 BA x 1 = 1)*	All	Council	❖ IDP ❖ Budget ❖ Council resolution/ Minutes	❖ BTO

Financial Viability and Management *(Sound Financial Management)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
58. Number of MFMA section 16(2) and draft annual budgets and related matters **approved**.	To **table** the draft annual budgets and related matters.	Report **developed** on draft annual budgets and related matters **tabled.**	Output	4	**5** *(1 BA x 1 X 5 = 5)*	**1** *(1 BA x 1 = 1)*	-	-	**1** *(1 x BA x 1 = 1)*	-	All	Council	❖ IDP ❖ Budget ❖ Minutes	❖ BTO
59. Number of MFMA section 53(1) (c) draft SDBIP approved.	To **approve** the draft SDBIP.	To **develop** a report on **draft** SDBIP.	Output	1	**5** *(1 SDBIP x 1 X 5 = 5)*	**1** *(1 SDBIP x 1 = 1)*	-	-	**1** *(1 x SDBIP x 1 = 1)*	-	All	Council	❖ Approved SDBIP	❖ Municipal Manager – **Performance Management**
60. Number of Systems Act section 57(2) Performance Agreements concluded.	To **approve** Performance Agreements concluded.	To **develop** a report on Performance Agreement concluded.	Output	1	**5** *(1 PA x 1 X 5 = 5)*	**1** *(1 PA x 1 = 1)*	**1** *(1 x PA x 1 = 1)*	-	-	**1** *(1 x SDBIP x 1 = 1)*	All	Council	❖ Annual Performance Agreements of MM and Senior Managers	❖ Municipal Manager – **Performance Management**
61. Number of MFMA section 126 (1) and (2) annual financial statements *(AFSs)* submitted to AGSA for auditing.	To **submit** the AFSs for Auditing.	To **develop** a report on AFSs submitted.	Output	1	**5** *(1 AFS x 1 X 5 = 5)*	**1** *(1 AFS x 1 = 1)*	**1** *(1 x AFS x 1 = 1)*	-	-	-	All	Council	❖ AFS ❖ AGSA proof of submission	❖ BTO ❖ Municipal Manager

Financial Viability and Management *(Sound Financial Management)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	Pre-determined Objectives *(Desired Performance)*	Indicator *(Activity/ Key Initiative/ Project/ Programme)*	Indicator Type *(Output/ Outcome)*	Baseline *(2024/ 2025 Actual result)*	5-year Target *(2027/ 2028)*	Annual Target *(2025/ 2026)*	TL SDBIP *(2025/ 2026)* Q 1	Q 2	Q 3	Q 4	Wards	Funding Source *(Budget)*	Means of Verification/ Portfolio of Evidence *(POE)*	Responsible Department
62. **Number** of financial recovery plans adopted.	To report on financial recovery plans.	Report **developed** on financial recovery plans.	Output	1	**5** *(1 FRP x 1 X 5 = 5)*	**1** *(1 FRP x 1 = 1)*	-	**1** *(1 FRP x 1 = 1)*	-	-	All	Council	❖ Financial recovery plan ❖ Minutes	❖ Municipal Manager – **Performance Management** ❖ BTO

4.5. KPA 5: Institutional Development and Transformation *(Building Capable Municipalities)*

Institutional Development and Transformation *(Building Capable Municipalities)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)* Q 1	Q 2	Q 3	Q 4	**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence** *(POE)*	**Responsible Department**
GG1.2 **63.** Top management stability. ❖ ***Percentage (%)** of days in a **year** that all S56 positions are filled by full-time, appointed staff not in an acting capacity.*	To **report** on top management stability.	Report **developed** on top management stability.	Output	0 ***(New)***	**5** *(1 TMSR x 4 x 5 = 20)*	**1** *(1 TMSR x 4 = 4)*	–	–	–	**1** *(1 TMSR x1 = 1)*	All	Council	❖ Report	❖ Municipal Manager
GG1.1 **64. Percentage (%)** of municipal skills development levy recovered.	To **report** on municipal skills development levy recovered.	Report **developed** on municipal skills development levy recovered.	Output	0 ***(New)***	**5** *(1 MSDLR x 4 x 5 = 20)*	**1** *(1 MSDLR x 4 = 4)*	–	–	–	**1** *(1 MSDLR x1 = 1)*	All	Council	❖ Report	❖ Corporate Services – **Skills Development**
GG1.21 **65.** Staff vacancy **rate.**	To **report** on staff vacancies.	Report **developed** on staff vacancies.	Output	0 ***(New)***	**5** *(4 SVRR x 1 x 5 = 20)*	**1** *(1 SVRR x 4 = 4)*	–	–	–	**1** *(1 SVRR x1 = 1)*	All	Council	❖ Report	❖ Corporate Services – **Skills Development Facilitator**
66. Number of MFMA C88 quarterly reports **submitted** to DCoG.	To **submit** MFMA C88 reports.	MFMA C88 reports **submitted.**	Output	0 ***(New)***	**2** *(1 C88R x 4 x 5 = 20)*	**4** *(1 C88R x 4 = 4)*	**1** *(1 C88R x1 = 1)*	**1** *(1 C88R x1 = 1)*	**1** *(1 C88R x1 = 1)*	**1** *(1 C88R x1 = 1)*	All	Council	❖ Report(s)	❖ Municipal Manager – **Performance Management**

Institutional Development and Transformation *(Building Capable Municipalities)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence *(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
67. **Number** of MPAT *(municipal performance reports)* quarterly reports **submitted** to DCoG.	To **submit** MPAT reports.	MPAT reports **submitted.**	Output	0 ***(New)***	**20** *(1 MPAT x 4 x 5 = **20)***	**4** *(1 MPAT X **4 = 4)***	**1** *(1 MPAI x1 = 1)*	**1** *(1 MPAI x1 = 1)*	**1** *(1 MPAI x1 = 1)*	**1** *(1 MPAI x1 = 1)*	All	Council	❖ Report(s)	❖ Municipal Manager – **Performance Management**
68. **Number** of progress report on implementation of Free State LG Summit Resolutions.	To **submit** report on implementation of the Summit resolutions.	To **develop** a report on Summit resolutions implemented.	Output	0 ***(New)***	**20** *(1 SRR x 4 x 5 = **20)***	**4** *(1 SRR x 4 **= 4)***	**1** *(1 SRR x1 = 1)*	**1** *(1 SRR x1 = 1)*	**1** *(1 SRR x1 = 1)*	**1** *(1 SRR x1 = 1)*	All	Council	❖ Report(s)	❖ Municipal Manager – **Performance Management**

4.6. KPA 6: Local Economic Development *(LED)*

Local Economic Development *(LED)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	Pre-determined Objectives *(Desired Performance)*	Indicator *(Activity/ Key Initiative/ Project/ Programme)*	Indicator Type *(Output/ Outcome)*	Baseline *(2024/ 2025 Actual result)*	5-year Target *(2027/ 2028)*	Annual Target *(2025/ 2026)*	TL SDBIP *(2025/ 2026)* Q 1	Q 2	Q 3	Q 4	Wards	Funding Source *(Budget)*	Means of Verification/ Portfolio of Evidence *(POE)*	Responsible Department
LED1.11 69. **Percentage** ***(%)*** of total municipal operating expenditure spent on contracted service providers residing within the municipal area.	To **report** on Percentage of total municipal operating expenditure spent on contracted service providers residing within the municipal area.	Report **developed** on Percentage of total municipal operating expenditure spent on contracted service providers residing within the municipal area.	Outcome	0 ***(New)***	**100%** *(1 CSR x 1 x 5 = **5)***	**30%** *(1 CSR x 1 = **1)***	-	-	-	**30%** *(1 CSR x1 = 1)*	All	Council	❖ Report	❖ BTO
LED1.21 70. **Number** of work opportunities created through Public Employment Programmes (PEPs) *[including EPWP, CWP and other related employment programmes].*	To **report** on work opportunities created through PEPs.	Report **developed** on work opportunities created through PEPs.	Output	0 ***(New)***	**20** *(4 PEPR x 1 x 5 = **20)***	**4** *(1 PEPR x 4 = **4)***	**1** *(1 PEPR x1 = 1)*	**1** *(1 PEPR x1 = 1)*	**1** *(1 PEPR x1 = 1)*	**1** *(1 PEPR x1 = 1)*	All	Council	❖ Report(s)	❖ Community Services – **LED**

Local Economic Development *(LED)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)* Q 1	Q 2	Q 3	Q 4	**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence** *(POE)*	**Responsible Department**
LED2.12 **71. Percentage *(%)*** of the **municipality's** operating budget spent on indigent relief for free basic services.	To **report** on **municipality's** operating budget spent on indigent relief.	Report **developed** on **municipality's** operating budget spent on indigent relief.	Output	0 ***(New)***	**20** *(4 OPEX x 1 x 5 = **20)***	**4** *(1 OPEX x 4 **= 4)***	**1** *(1 OPEX x1 = 1)*	**1** *(1 OPEX x1 = 1)*	**1** *(1 OPEX x1 = 1)*	**1** *(1 OPEX x1 = 1)*	All	Council	❖ Report(s)	❖ BTO – **Revenue**
LED3.11 **72.** Average **time** taken to finalise business license applications.	To **report** on business license applications.	Report **developed** on business license applications.	Output	0 ***(New)***	**20** *(4 BLAR x 1 x 5 = **20)***	**4** *(1 BLAR x 4 **= 4)***	**1** *(1 BLAR x1 = 1)*	**1** *(1 BLAR x1 = 1)*	**1** *(1 BLAR x1 = 1)*	**1** *(1 BLAR x1 = 1)*	All	Council	❖ Report(s)	❖ Community Services – **LED**
LED3.31 **73.** Average **number** of days from the point of advertising to the letter of award per 80/ 20 procurement process.	To **report** on procurement processes.	Report **developed** on procurement processes.	Output	0 ***(New)***	**20** *(4 PPR x 1 x 5 = **20)***	**4** *(1 PPR x 4 = **4)***	**1** *(1 PPR x1 = 1)*	**1** *(1 PPR x1 = 1)*	**1** *(1 PPR x1 = 1)*	**1** *(1 PPR x1 = 1)*	All	Council	❖ Report(s)	❖ BTO – **SCM**
HS2.22 **74.** Average **number** of days taken to process building plan applications of less than 500 square meters.	To **report** on building plan applications.	Report **developed** on building plan applications.	Output	0 ***(New)***	**20** *(4 BPAR x 1 x 5 = **20)***	**4** *(1 BPAR x 4 **= 4)***	**1** *(1 BPAR x1 = 1)*	**1** *(1 BPAR x1 = 1)*	**1** *(1 BPAR x1 = 1)*	**1** *(1 BPAR x1 = 1)*	All	Council	❖ Report(s)	❖ Community Services – **Spatial planning and Building Control.**

Local Economic Development *(LED)*														
KPI No. & Unit of Measurement *(Number/ Percentage)*	**Pre-determined Objectives** *(Desired Performance)*	**Indicator** *(Activity/ Key Initiative/ Project/ Programme)*	**Indicator Type** *(Output/ Outcome)*	**Baseline** *(2024/ 2025 Actual result)*	**5-year Target** *(2027/ 2028)*	**Annual Target** *(2025/ 2026)*	**TL SDBIP** *(2025/ 2026)*				**Wards**	**Funding Source** *(Budget)*	**Means of Verification/ Portfolio of Evidence** ***(POE)***	**Responsible Department**
							Q 1	**Q 2**	**Q 3**	**Q 4**				
Q3 **75. Approved** LED Strategy.	To **approve** a municipal LED Strategy.	**Approved** municipal LED Strategy.	Output	0 ***(New)***	**5** *(1 LEDS x 1 x 5 =* ***20)***	**1** *(1 LEDS x 4* ***= 4)***	**-**	**-**	**-**	**1** *(1 LEDS x1 = 1)*	All	Council	❖ Minutes ❖ Municipal LED Strategy	❖ Community Services – **LED**

ANNEXURE A: REVENUE BY SOURCE PROJECTIONS *(2025/ 2026)*

Monthly projections of revenue to be collected for each source

FS163 Mohokare - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	###	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue																
Exchange Revenue																
Service charges - Electricity		3 323	3 323	3 323	3 323	3 323	3 323	3 323	3 323	3 323	3 323	3 323	3 323	39 880	41 715	43 550
Service charges - Water		2 407	2 407	2 407	2 407	2 407	2 407	2 407	2 407	2 407	2 407	2 407	2 407	28 885	30 213	31 543
Service charges - Waste Water Management		1 051	1 051	1 051	1 051	1 051	1 051	1 051	1 051	1 051	1 051	1 051	1 051	12 614	13 194	13 775
Service charges - Waste Management		695	695	695	695	695	695	695	695	695	695	695	695	8 337	8 721	9 105
Sale of Goods and Rendering of Services		17	17	17	17	17	17	17	17	17	17	17	17	201	211	220
Agency services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	2 433	29 200	30 543	31 887
Interest earned from Current and Non Current Assets		8	8	8	8	8	8	8	8	8	8	8	8	100	105	109
Dividends		2	2	2	2	2	2	2	2	2	2	2	2	20	21	22
Rent on Land		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		72	72	72	72	72	72	72	72	72	72	72	72	869	908	948
Licence and permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Special rating levies		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		13	13	13	13	13	13	13	13	13	13	13	13	152	159	166
Non-Exchange Revenue																
Property rates		1 520	1 520	1 520	1 520	1 520	1 520	1 520	1 520	1 520	1 520	1 520	1 520	18 239	19 078	19 918
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		417	417	417	417	417	417	417	417	417	417	417	417	5 000	5 230	5 460
Licences or permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational		8 803	8 803	8 803	8 803	8 803	8 803	8 803	8 803	8 803	8 803	8 803	8 803	105 636	108 816	113 692
Interest		900	900	900	900	900	900	900	900	900	900	900	900	10 800	11 297	11 794
Fuel Levy		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and cont		**21 661**	**21 661**	**21 661**	**21 661**	**21 661**	**21 661**	**21 661**	**21 661**	**21 661**	**21 661**	**21 661**	**21 661**	**259 933**	**270 211**	**282 188**
Expenditure																
Employee related costs		7 892	7 892	7 892	7 892	7 892	7 892	7 892	7 892	7 892	7 892	7 892	7 892	94 705	99 137	106 072
Remuneration of councillors		498	498	498	498	498	498	498	498	498	498	498	498	5 975	6 250	6 525
Bulk purchases - electricity		4 500	4 500	4 500	4 500	4 500	4 500	4 500	4 500	4 500	4 500	4 500	4 500	54 000	56 484	58 969
Inventory consumed		752	752	752	752	752	752	752	752	752	752	752	752	9 020	9 435	9 850
Debt impairment		2 090	2 090	2 090	2 090	2 090	2 090	2 090	2 090	2 090	2 090	2 090	2 090	25 086	26 240	27 394
Depreciation and amortisation		2 082	2 082	2 082	2 082	2 082	2 082	2 082	2 082	2 082	2 082	2 082	2 082	24 988	26 137	27 287
Interest		1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	15 000	15 713	16 891
Contracted services		750	750	750	750	750	750	750	750	750	750	750	750	9 000	9 304	9 708
Transfers and subsidies		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Irrecoverable debts written off		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational costs		1 469	1 469	1 469	1 469	1 469	1 469	1 469	1 469	1 469	1 469	1 469	1 469	17 630	18 413	19 197
Losses on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses		50	50	50	50	50	50	50	50	50	50	50	50	600	628	655
Total Expenditure		**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**256 003**	**267 740**	**282 549**
Surplus/(Deficit)		**328**	**328**	**328**	**328**	**328**	**328**	**328**	**328**	**328**	**328**	**328**	**328**	**3 930**	**2 471**	**(360)**
Transfers and subsidies - capital (monetary allocations)		4 072	4 072	4 072	4 072	4 072	4 072	4 072	4 072	4 072	4 072	4 072	4 072	48 865	46 635	48 687
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		4 400	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**52 795**	**49 106**	**48 327**
Income Tax		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**52 795**	**49 106**	**48 327**
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**52 795**	**49 106**	**48 327**
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	1	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**52 795**	**49 106**	**48 327**

ANNEXURE B: EXPENDITURE BY TYPE PROJECTIONS *(2025/ 2026)*

Monthly projections of expenditure *(operating and capital)* and revenue for each vote

FS163 Mohokare - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	###	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Revenue - Functional																
Governance and administration		**10 472**	**10 472**	**10 472**	**10 472**	**10 472**	**10 472**	**10 472**	**10 472**	**10 472**	**10 472**	**10 472**	**10 472**	**125 662**	**129 763**	**135 561**
Executive and council		276	276	276	276	276	276	276	276	276	276	276	276	3 315	3 449	3 586
Finance and administration		10 196	10 196	10 196	10 196	10 196	10 196	10 196	10 196	10 196	10 196	10 196	10 196	122 347	126 314	131 975
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		**495**	**495**	**495**	**495**	**495**	**495**	**495**	**495**	**495**	**495**	**495**	**495**	**5 939**	**6 212**	**6 485**
Community and social services		10	10	10	10	10	10	10	10	10	10	10	10	120	126	131
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		417	417	417	417	417	417	417	417	417	417	417	417	5 000	5 230	5 460
Housing		68	68	68	68	68	68	68	68	68	68	68	68	819	856	894
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**1 906**	**1 906**	**1 906**	**1 906**	**1 906**	**1 906**	**1 906**	**1 906**	**1 906**	**1 906**	**1 906**	**1 906**	**22 870**	**22 641**	**23 507**
Planning and development		0	0	0	0	0	0	0	0	0	0	0	0	5	6	6
Road transport		1 905	1 905	1 905	1 905	1 905	1 905	1 905	1 905	1 905	1 905	1 905	1 905	22 865	22 635	23 501
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		**12 861**	**12 861**	**12 861**	**12 861**	**12 861**	**12 861**	**12 861**	**12 861**	**12 861**	**12 861**	**12 861**	**12 861**	**154 327**	**158 230**	**165 322**
Energy sources		4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 210	4 210	50 520	49 568	51 753
Water management		5 639	5 639	5 639	5 639	5 639	5 639	5 639	5 639	5 639	5 639	5 639	5 639	67 673	70 866	74 110
Waste water management		1 800	1 800	1 800	1 800	1 800	1 800	1 800	1 800	1 800	1 800	1 800	1 800	21 605	22 599	23 593
Waste management		1 211	1 211	1 211	1 211	1 211	1 211	1 211	1 211	1 211	1 211	1 211	1 211	14 529	15 197	15 866
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Functional		**25 733**	**25 733**	**25 733**	**25 733**	**25 733**	**25 733**	**25 733**	**25 733**	**25 733**	**25 733**	**25 733**	**25 733**	**308 798**	**316 846**	**330 875**
Expenditure - Functional																
Governance and administration		**8 925**	**8 925**	**8 925**	**8 925**	**8 925**	**8 925**	**8 925**	**8 925**	**8 925**	**8 925**	**8 925**	**8 925**	**107 095**	**111 960**	**118 382**
Executive and council		1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	1 172	14 070	14 726	15 553
Finance and administration		7 622	7 622	7 622	7 622	7 622	7 622	7 622	7 622	7 622	7 622	7 622	7 622	91 463	95 598	101 074
Internal audit		130	130	130	130	130	130	130	130	130	130	130	130	1 562	1 636	1 755
Community and public safety		**1 256**	**1 256**	**1 256**	**1 256**	**1 256**	**1 256**	**1 256**	**1 256**	**1 256**	**1 256**	**1 256**	**1 256**	**15 072**	**15 787**	**16 869**
Community and social services		780	780	780	780	780	780	780	780	780	780	780	780	9 364	9 808	10 495
Sport and recreation		47	47	47	47	47	47	47	47	47	47	47	47	565	592	632
Public safety		315	315	315	315	315	315	315	315	315	315	315	315	3 780	3 959	4 215
Housing		114	114	114	114	114	114	114	114	114	114	114	114	1 363	1 428	1 528
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		**1 257**	**1 257**	**1 257**	**1 257**	**1 257**	**1 257**	**1 257**	**1 257**	**1 257**	**1 257**	**1 257**	**1 257**	**15 085**	**15 731**	**16 711**
Planning and development		715	715	715	715	715	715	715	715	715	715	715	715	8 579	8 920	9 498
Road transport		542	542	542	542	542	542	542	542	542	542	542	542	6 506	6 811	7 212
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		**9 896**	**9 896**	**9 896**	**9 896**	**9 896**	**9 896**	**9 896**	**9 896**	**9 896**	**9 896**	**9 896**	**9 896**	**118 751**	**124 262**	**130 587**
Energy sources		4 688	4 688	4 688	4 688	4 688	4 688	4 688	4 688	4 688	4 688	4 688	4 688	56 261	58 850	61 457
Water management		3 261	3 261	3 261	3 261	3 261	3 261	3 261	3 261	3 261	3 261	3 261	3 261	39 127	40 952	43 193
Waste water management		1 164	1 164	1 164	1 164	1 164	1 164	1 164	1 164	1 164	1 164	1 164	1 164	13 973	14 628	15 500
Waste management		783	783	783	783	783	783	783	783	783	783	783	783	9 390	9 832	10 436
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure - Functional		**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**21 334**	**256 003**	**267 740**	**282 549**
Surplus/(Deficit) before assoc.		**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**52 795**	**49 106**	**48 327**
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**4 400**	**52 795**	**49 106**	**48 327**

ANNEXURE C: WARD SERVICE DELIVERY PLANNING *(2025/ 2026)*

Ward information for expenditure and service delivery

FS163 Mohokare - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	###	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Capital Expenditure - Functional	1															
Governance and administration		21	21	21	21	21	21	21	21	21	21	21	21	250	262	273
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		21	21	21	21	21	21	21	21	21	21	21	21	250	262	273
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		125	125	125	125	125	125	125	125	125	125	125	125	1 501	3 278	485
Community and social services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sport and recreation		125	125	125	125	125	125	125	125	125	125	125	125	1 501	3 278	485
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		980	980	980	980	980	980	980	980	980	980	980	980	11 760	12 333	670
Planning and development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Road transport		980	980	980	980	980	980	980	980	980	980	980	980	11 760	12 333	670
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		2 893	2 893	2 893	2 893	2 893	2 893	2 893	2 893	2 893	2 893	2 893	2 893	34 712	30 154	46 630
Energy sources		749	749	749	749	749	749	749	749	749	749	749	749	8 994	5 994	3 136
Water management		438	438	438	438	438	438	438	438	438	438	438	438	5 250	21 262	22 323
Waste water management		1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	20 468	2 899	10 354
Waste management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	10 816
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	2	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	48 222	46 026	48 058
Funded by:																
National Government		3 977	3 977	3 977	3 977	3 977	3 977	3 977	3 977	3 977	3 977	3 977	3 977	47 722	45 503	47 512
Provincial Government		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital		3 977	3 977	3 977	3 977	3 977	3 977	3 977	3 977	3 977	3 977	3 977	3 977	47 722	45 503	47 512
Borrowing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internally generated funds		42	42	42	42	42	42	42	42	42	42	42	42	500	523	546
Total Capital Funding		4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	48 222	46 026	48 058

ANNEXURE D: WARD CAPITAL BUDGET *(2025/ 2026)*

Detailed capital works plan broken down by ward over three years

FS163 Mohokare - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2025/26												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2025/26	Budget Year +1 2026/27	Budget Year +2 2027/28
Cash Receipts By Source													1		
Property rates	2 144	2 144	2 144	2 144	2 144	2 144	2 144	2 144	2 144	2 144	2 144	2 144	25 722	25 906	28 089
Service charges - electricity revenue	6 678	6 678	6 678	6 678	6 678	6 678	6 678	6 678	6 679	6 678	6 678	6 678	80 136	83 822	437 552
Service charges - water revenue	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	15 437	16 147	16 857
Service charges - sanitation revenue	759	759	759	759	759	759	759	759	759	759	759	759	9 103	9 522	9 941
Service charges - refuse revenue	527	527	527	527	527	527	527	527	527	527	527	527	6 324	6 615	6 906
Rental of facilities and equipment	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned - external investments	8	8	8	8	8	8	8	8	8	8	8	8	100	105	109
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Dividends received	2	2	2	2	2	2	2	2	2	2	2	2	20	21	22
Fines, penalties and forfeits	417	417	417	417	417	417	417	417	417	417	417	417	5 000	5 230	5 460
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and Subsidies - Operational	8 803	8 803	8 803	8 803	8 803	8 803	8 803	8 803	8 803	8 803	8 803	8 803	105 636	108 816	113 692
Other revenue	29	29	29	29	29	29	29	29	29	29	29	29	353	369	385
Cash Receipts by Source	**20 653**	**20 653**	**20 653**	**20 653**	**20 653**	**20 653**	**20 653**	**20 653**	**20 653**	**20 653**	**20 653**	**20 653**	**247 831**	**257 552**	**619 014**
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	4 072	4 072	4 072	4 072	4 072	4 072	4 072	4 072	4 072	4 072	4 072	4 072	48 865	46 635	48 687
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
VAT Control (receipts)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	**24 725**	**24 725**	**24 725**	**24 725**	**24 725**	**24 725**	**24 725**	**24 725**	**24 725**	**24 725**	**24 725**	**24 725**	**296 696**	**304 187**	**667 701**
Cash Payments by Type															
Employee related costs	8 390	8 390	8 390	8 390	8 390	8 390	8 390	8 390	8 390	8 390	8 390	8 390	100 680	105 387	112 597
Remuneration of councillors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	1 250	15 000	15 713	16 891
Bulk purchases - electricity	4 500	4 500	4 500	4 500	4 500	4 500	4 500	4 500	4 500	4 500	4 500	4 500	54 000	56 484	58 969
Acquisitions - water & other inventory	752	752	752	752	752	752	752	752	752	752	752	752	9 020	9 435	9 850
Contracted services	758	758	758	758	758	758	758	758	758	758	758	758	9 100	9 408	9 817
Transfers and subsidies - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	1 461	1 461	1 461	1 461	1 461	1 461	1 461	1 461	1 461	1 461	1 461	1 461	17 530	18 308	19 088
Cash Payments by Type	**17 111**	**17 111**	**17 111**	**17 111**	**17 111**	**17 111**	**17 111**	**17 111**	**17 111**	**17 111**	**17 111**	**17 111**	**205 330**	**214 736**	**227 212**
Other Cash Flows/Payments by Type															
Capital assets	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	4 018	48 222	46 026	48 058
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	**21 129**	**21 129**	**21 129**	**21 129**	**21 129**	**21 129**	**21 129**	**21 129**	**21 129**	**21 129**	**21 129**	**21 129**	**253 552**	**260 762**	**275 270**
NET INCREASE/(DECREASE) IN CASH HELD	**3 595**	**3 595**	**3 595**	**3 595**	**3 595**	**3 595**	**3 595**	**3 595**	**3 595**	**3 595**	**3 595**	**3 595**	**43 144**	**43 425**	**392 431**
Cash/cash equivalents at the month/year begin:	34 074	37 669	41 264	44 860	48 455	52 050	55 646	59 241	62 836	66 432	70 027	73 622	34 074	77 218	120 643
Cash/cash equivalents at the month/year end:	37 669	41 264	44 860	48 455	52 050	55 646	59 241	62 836	66 432	70 027	73 622	77 218	77 218	120 643	513 073

CERTIFICATION

Municipal Manager's Quality Assurance

Section 69(3) of the Local Government: Municipal Finance Management Act, 56 of 2003 *(MFMA)*, states that the **accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor—**

(a) **a draft service delivery and budget implementation plan *(SDBIP)*** for the budget year; and

(b) **drafts of the annual performance agreements** as required in terms of section 57(1)(b) of the Municipal Systems Act **for the municipal manager and all senior managers.**

In consideration of the sections of the MFMA, and in my capacity as the Municipal Manager, **I hereby submit the municipality's final draft 2025/ 2026 SDBIP for consideration by the Mayor.** This TL SDBIP has been prepared in terms of the stipulated requirements as documented in the MFMA and regulations made under it.

Mohale

26 June 2025

Mr. Mopedi Sam Mohale
Municipal Manager *(Acting)*

Date

Mayor 's Approval

MFMA section 53(1)(c) states that **the Mayor of a municipality must—**

(a) take all reasonable steps to ensure—

- (i) ...
- (ii) that the **municipality's SDBIP is approved by the mayor within 28 days after the approval of the budget;** and
- (iii) that the **annual performance agreements** as required in terms of section 57(1)(b) of the Municipal Systems Act **for the municipal manager and all senior managers are** *(bb)* **linked to** the measurable performance objectives approved with the budget and **to the SDBIP.**

In consideration of the sections **of the MFMA and the adoption of the municipality's** 2025/ 2026 final IDP and Budget on 29 May 2025, in my capacity as the Mayor, **I hereby approve the municipality's 2025/ 2026 SDBIP and commit to submit it to Council for notification.**

Cllr Teboho Daniel Mochechepa
Mayor

26 June 2025
Date